

REQUEST FOR PROPOSAL Bid Number: 2022/18

Bid Description: Implement, Maintain and Support an IFRS17 Compliance Solution

Closing Date: 31 May 2022

Closing Time: 12h00 pm

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Part 1 - Letter of Invitation

To the Service Provider:

Sasria SOC Limited hereby invites proposals from capable service providers to implement, maintain and support an IFRS 17 Compliance Solution to Sasria SOC Ltd (Sasria).

A service provider will be selected under the procedures described in this Request for Proposal (RFP) document.

The RFP consists of the following documents:

- Part 1 Letter of Invitation
- Part 2 Instructions
- Part 3 RFP Requirements
- Part 4 Financial Proposal
- Part 5 Pre-Qualification and Evaluation Criteria
- Part 6 Required Documents
 - o Annexure A: Confidentiality and Non-disclosure Agreement;
 - o Annexure B: Acceptance of Bid Conditions;
 - o Annexure C: Shareholder Information
 - o Annexure D: Bidder's Experience and proposed project team
 - Invitation to Bid (SBD 1);
 - Declaration of Interest (SBD 4);

Note: Failure to provide any one of the documents required in Part 6 may lead to an immediate disqualification of the service provider from the tender process.

In submitting any information or documentation requested above or any other information that may be requested pursuant to this RFP, you are consenting to the processing by Sasria or its stakeholders of your personal information and all other personal information contained therein, as contemplated in the Protection of Personal Information Act, No.4 of 2013 and Regulations promulgated thereunder ("POPI Act"). Further, you declare that you have obtained all consents required by the POPI Act or any other law applicable. Thus, you hereby indemnify Sasria against any civil or criminal action, administrative fine or other penalty or loss that may arise as a result of the processing of any personal information that you submit.

Part 2 - Instructions

3.1 Sasria

Sasria SOC Ltd (Sasria) is the only short-term insurer that provides special risk cover to all individuals and businesses that own assets in South Africa, as well as government entities. This is a unique cover against risks such as civil commotion, public disorder, strikes, riots and terrorism, making South Africa one of the few countries in the world that provide this insurance, particularly at affordable premiums.

As a state-owned entity, Sasria has a legislative mandate that governs day-to-day business operations and a broader strategic mandate to make a positive contribution to transformation within the Insurance industry in South Africa. Sasria's core business is the provision of short-term insurance for riots, strikes, terrorism, civil commotion and public disorder to businesses, government entities and individuals.

The Government of the Republic of South Africa, and specifically the National Treasury through the Minister of Finance, is the sole shareholder of Sasria. As such, the company has to comply with a number of legal and regulatory requirements.

Bidders are encouraged to review Sasria's latest Integrated Report, available on its website, to get a better understanding of its business operations and functions.

3.2 Contractual commitment

No commitment of any kind, contractual or otherwise shall exist unless and until a formal written agreement has been executed by or on behalf of Sasria. Any notification of preferred bidder status by Sasria shall not give rise to any enforceable rights by the Bidder. Sasria may cancel this RFP any time prior to the formal written agreement being executed by or on behalf of Sasria.

Sasria reserves the right at its sole discretion, and at any time, to amend, deviate from, postpone, discontinue or terminate the transaction/procurement process without incurring any liability whatsoever to any other party.

Sasria reserves the right not to award this tender to the highest ranked or highest scoring bidder, as it needs to align its procurement practices to governance practices that are in line with its own growth path. These may include but are not limited to: driving socio-economic development objectives that are enshrined in various government policies.

3.3 Confidentiality

All bidders to this RFP will be required to sign the confidentiality and non-disclosure agreement outlined on Annexure A in this document.

3.4 Submission Format (Returnable Schedules)

Bidders are required to submit a comprehensively detailed bid responses in accordance with the submission format specified below:

2.4.1 Schedule 1:

- Executive Summary (explaining how you understand the requirements of this RFP, summary of your proposed solution and the summary of your experience relevant to the requirements of this RFP)
- o Annexure B of this RFP document (See Part 6) (duly completed and signed)

2.4.2 Schedule 2

- All documents (except Annexure B) listed on Part 6 of this RFP Document (duly completed and signed);
- o CSD number to verify tax compliance;
- Valid B-BBEE verification certificate indicating the contribution level of the bidding entity. An Exempted Micro Enterprises (EME) with an annual turnover less than R10 million, is only required to obtain a sworn affidavit confirming the annual total revenue and level of black ownership. A Qualifying Small Enterprise (QSE) that has 51% or more black beneficiaries may obtain a sworn affidavit confirming the annual total revenue and level of black ownership.
- o Latest Audited Financial Statements of the bidding entity.

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above must be submitted for each Consortium/ JV member or Prime Contractor and Subcontractor(s).

 Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable).

2.4.3 Schedule 3:

 Technical Proposal in line with the Technical Evaluation Criteria in Part 5 of this RFP document.

2.4.4 Schedule 4:

o Financial/ Price Proposal in line with Part 4 of this RFP document.

3.5 Submission of Bids

The closing date and time for the submission of bids is **31 May 2022 at 12h00 pm**. Bidders should click on this link https://procurement.sasria.co.za/ to be able to register on the Sasria' Online Tender Portal on or before the closing date and time in order to submit their proposals. Bidders should follow the system prompts and submit all schedules to the Online Tender Portal. All correspondence will be done via the Online Tender Portal. Should bidders not be able to register, they should send the email to Procurement@sasria.co.za for assistance.

Hand delivered, posted, emailed or faxed proposals will NOT be accepted.

Late bids will not be accepted or considered.

3.6 Queries and clarifications

All communication and requests for information required of any kind must be addressed in writing to procurement@sasria.co.za by no later than **26 May 2022**.

Additional information may be provided at Sasria's discretion, who reserves the right to provide the same information to all other interested parties, should this enhance the submission. The bidder acknowledges that it will have no claim against Sasria on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

The enquiries will be consolidated, and Sasria will issue one response and such response will be posted, within two days after the last day of enquiries, onto the Sasria website (www.sasria.co.za) under tenders i.e. next to the same RFP document.

3.7 Reasons for Disqualification

Sasria reserves the right to disqualify any bidder which has done any one or more of the following, and such disqualification may take place without prior notice to the offending bidder:

- o failed to provide proof that they are tax compliant with SARS;
- submitted incomplete information and documentation according to the requirements of this RFP document:
- o submitted information that is fraudulent, factually untrue or inaccurate information;
- o received information not available to other potential bidders through fraudulent means;
- o failed to comply with mandatory requirements if stipulated in the RFP document;
- o misrepresented or altered material information in whatever way or manner;
- o promised, offered or made gifts, benefits to any Sasria employee;
- o canvassed, lobbied in order to gain unfair advantage;
- o committed fraudulent acts; and
- o acted dishonestly and/or in bad faith etc.

3.8 Sasria's Rights

Sasria reserves the right to:

- Amend any bid conditions, bid validity period, RFP specifications, or extend the bid closing date, all before the bid closing date. Such amendments will be posted on the Sasria's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- o Award this bid as a whole or in part or not make an award at all.
- o Award this bid to more than one bidder.
- o Negotiate with all or some of the shortlisted bidders.
- Not accept the lowest priced bid or award the bid to a bidder other than the highest scoring bidder.
- Conduct site visits at bidder's offices and / or at client sites if so required.
- Request any relevant information and/ or documents to verify or clarify information supplied in the bid response in relation, but not limited, to the structure of the bidding entity, bidder's capacity, bidder's B-BBEE profile, proposed solution, proposed timelines etc.
- By submitting a bid, the bidder hereby gives consent to Sasria to conduct any form of vetting or due diligence on the bidding entity and/ or any of its directors / trustees / shareholders / members.

3.9 Proposal costs

All costs and expenses incurred by the bidder relating to their participation in, and preparation of this proposal process shall be borne by the bidder exclusively.

3.10 Validity period

The proposals should remain valid for at least 150 days after the closing date.

3.11 Important dates

3.11 important dates			
Activity	Date		
Release of RFP	10 May 2022		
Briefing Session (Non- Compulsory)			
Bidders should send email addresses to			
Procurement@sasria.co.za in order to be invited			
via MS teams for the briefing session. Use the	18 May 2022 at 11h00		
tender number and Name as reference. Emails to			
be received by 16 May 2022 for planning			
purposes.			
Last day of enquiries	26 May 2022		
Responses to enquiries	27 May 2022		
Closing date for submission of proposals	31 May 2022 at 12h00		

Sasria reserves the right to amend any date specified above. Any changes will be communicated to the interested parties.

3.12 Transformation

Sasria promotes transformation within the financial services sector of the South African economy and as such, bidders are encouraged to partner with majority black owned entities (51% black owned and controlled). Such partnerships may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner.

Part 3 - RFP Requirements

3.13 Special Instructions

Should a bidder have reason to believe that the Functional Requirements are not open / fair and/or are written for a particular service provider; the bidder must notify Sasria Procurement within five (5) days after publication of the RFP.

3.14 Background Information

IFRS17 is an International Financial Reporting Standard that was issued by the International Accounting Standards Board in May 2017. IFRS17 will be replacing IFRS 4 on accounting for insurance contracts and has an effective date of 1 January 2023. It provides guidance to the insurance business on how cash flow should be treated focusing specifically on the accounting provisions and managing reports on the policy level. This standard requires Insurance companies to comply by implementing a solution that will ensure accounting provisions are aligning to the reports. Sasria has commenced with the process of complying with IFRS17 requirements by conducting a Gap Analysis exercise in February 2018 to identify the operational impact of IFRS17 to Sasria. This process ensured that Sasria prepares for the compliance requirements in line with IFRS17, and a service provider was appointed to assist with the business requirements which was deemed as part 1 of the IFRS project. Part 2 of project will focus on the implementation of the robust solution.

1.1.1. Business Driver

The driver for the IFRS17 Project is to ensure compliance to the IFRS17 Standard by the 1st of January 2023 as set out by The International Accounting Standard Board (IASB).

1.1.2. Business Problems

Currently Sasria SOC is compliant to IFRS4 and needs to be compliant to IFRS17 by the 1st of January 2023 to avoid non-compliance and possible penalties.

1.1.3. Business Needs

Sasria requires an IFRS17 **Managed-Service Solution** that will enable its compliance to IFRS17. The solution must have access to Policy Data, Reinsurance Data, Claims Data, Accounting Data and Actuarial Data through integration with source system and the Datawarehouse. It must have the capability to convert and extract specific values from this data at the appropriate level of granularity and have the capability to move data through the transformation process.

A managed service solution is an application that is outsourced by an organisation where the configuration, maintenance, and support of the application is the Service Provider's responsibility. In the context of the IFRS17, this also includes all functions (including integrations) with relevant applications that encompass compliance to the IFRS17 standard.

1.1.4. Business Opportunities

By implementing the IFRS17 Compliance Solution, the organisation stands to benefit from the following:

- IFRS Compliant AFS The successful implementation of the project will result in compliant Annual Financial Statements which are submitted to the Shareholder, Regulators, and other stakeholders.
- Unqualified Audit Opinion The successful implementation of the project will result in IFRS Compliant Annual Financial Statements which will ultimately result in Unqualified Audit Opinion.
- Comparable AFS The successful implementation of the project will enable comparability of the AFS across the Insurance Industry.
- Documented Processes The successful implementation of the project will result in IFRS 17 documented processes.
- Additional Information The successful implementation of the project will result in a wide array of information that will be available to be used by decisionmakers.

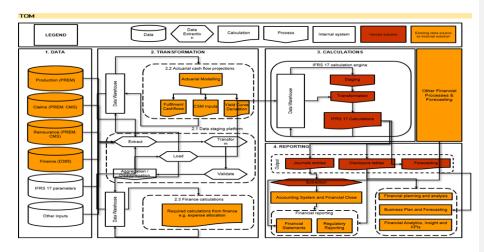
3.15 Scope of Work

The IFRS Solution is expected to enable Sasria's compliance to IFRS17 and it must have the capability to perform the following functions: (refer to Annexure E for detailed requirements)

- · Accounts and Financial Closing
- Financial Reporting
- Management Reporting
- Planning

The IFRS17 Solution must integrate with other systems and data from various functions. The integration requirements are discussed in detail in Annexure E.

1.1.5. Target Operating Model



While Sasria recognises that bidders may propose their own development lifecycle methodologies, Sasria expects that the work described in this RFP will include, but not be limited to, the following basic services:

Objective 1: Develop System Design			
Deliverable 1.1	System Design		
Purpose	To document how the IFRS17 solution will be designed to meet the functional and technical requirements.		
Content	A document that effectively describes the entire system design, including decisions made and the logic behind those decisions including: System Security Plan Information Security Plan Integration Plan Software and Hardware requirements Solution Design The bidder must provide the Solution Architecture for the proposed solution indicating the physical solution interface, component software and infrastructure graphics.		

Objective 2: Configure the IFRS17 Solution			
Deliverable 2.1	Configured IFRS17 Solution		
Purpose	To configure the software solution so that it aligns to the requirements defined in Annexure E and the documented system design.		
Content	A fully integrated system that leverages the functions and features of the selected software product to their extent possible – that meets business requirements.		
Deliverable 2.2	Customised IFRS17 capabilities		
Purpose	To customise the software solution so that it aligns to the requirements defined in Annexure E and the documented system design.		
Content	A fully integrated system that leverages the functions and features of the selected software product to their extent possible.		
Deliverable 2.3	Apply application security principles and regulatory requirements		
Purpose	A 'secure by design' application and ensure that the application complies with regulatory requirements		
Content	Completed application security controls and compliance requirements based on threat modelling and understanding of the compliance and regulatory landscape.		

Objective 3: Perform testing

Deliverable 3.1	Test Plan and Scripts		
Purpose	To define the approach for IFRS17 Solution testing, including all integrated systems.		
Content	A document that: a. Defines the overall testing process, including unit, system integration, system acceptance, user acceptance testing, and performance testing b. Includes all necessary test scripts – these will be developed by the Service Implementer/Provider c. Defines a mechanism for tracking test performance and completion d. Defines procedures for managing the test environment, including change control e. Defines entrance and exit criteria for each round of testing		
Deliverable 3.2	Tested Software		
Purpose	To ensure the capabilities configured are ready for business use. Sasria, i collaboration with our consultancy partners, will perform user acceptanc testing to ensure that all major functions and components of the system ar performing acceptably including testing on the integration between th different systems.		
Content	For Sasria to evaluate and verify the software product meets the specified requirements and is ready for use.		
Deliverable 3.3	Volume/Stress Testing Report		
Purpose	To conduct volume/stress testing and document the results of performance testing.		
Content	Completed volume/stress testing and a document that: a. Describes the overall volume/stress testing process. b. Document the volume/stress testing results. c. Identifies recommendations for optimising system performance. d. Documents improvements made to tune the system for optimal performance		
Deliverable 3.4	Tested Non-Functional Requirements		
Purpose	To reduce production risk and cost associated with non-functional aspects of the new product.		
Content	 a. Security - Validate that the login process is secure b. Validate that single sign-on is working as it should c. Validate segregation of duties d. Validate that user-group definitions are enforced. e. Login credentials must not be viewable f. Validate that the database is only accessed by authorised users. 		

Objective 4: Dev	relop Reports, Queries, and Analytics		
Deliverable 4.1	Standard Reports		
Purpose	To develop a set of standard reports to meet business needs.		
Content	Tested reports to be generated in production.		
Deliverable 4.2	Standard Queries		
Purpose	To develop a set of standard queries, including analytics, which can be invoked to meet business requirements.		
Content	Tested queries to be used in production.		
Deliverable 4.3	Dashboards		
Purpose	To create a set of dashboards, tailored to role, level, or individual, which provide easy access to appropriate standard reports and queries. The current solution that Sasria uses is PowerBI.		
Content	Dashboards with reports and queries		

Objective 5: Conduct training			
Deliverable 5.1	Training Strategy		
Purpose	To define the approach and schedule for end-user and technical systems operation/configuration/administration training.		
Content	A document that: a. Identifies Sasria attendees b. Provides a training schedule		
	Provides a mechanism for tracking completion of training Number of sessions		
Deliverable 5.2	Training		
Purpose	To train Sasria employees on system use and to train technical staff on IFRS17 Solution administration and configuration for completion of knowledge transfer.		
	Trained users must be assessed to evaluate understanding.		
Content	The delivery of user and technical systems operation training Training assessment		
Deliverable 5.3	Knowledge sharing		
Purpose	To provide knowledge sharing of the product throughout the implementation of the project to ensure skills transfer.		
Content	Ongoing knowledge sharing sessions		

Objective 6: Provid	de go-live support and stabilisation services
Deliverable 6.1	Go-Live and Stabilisation Plan
Purpose	To define the steps necessary for a successful launch and subsequent stabilisation of the solution, system support and maintenance
Content	A detailed task plan, including a readiness checklist and resource assignments.
Deliverable 6.2	Business User Manual
Purpose	To guide Sasria employees with the functionality, configuration, and contents of the solution.
Content	Online documentation that supports Sasria-specific business use of the system and provides guidance to end users in correct execution of user-performed application maintenance and configuration activities. Includes site-specific customisations and usage considerations.
Deliverable 6.3	Production Support Plan
Purpose	 The service implementer to provide full support post-go live. To guide Sasria technical and operations staff in supporting the IFRS17 Solution in production as part of skills transfer. To provide Sasria stabilisation services for a defined period (6 months) after Go-Live, including the identification and resolution of malfunctions and operational issues.
Content	 Online documentation that provides complete, detailed, accurate specifications for the modules and supports Sasria technical and operations staff in operating and maintaining the platform, including routine system maintenance activities and schedules and techniques for trouble-shooting problems. Stabilisation services, commencing at Go-Live and terminating at Services Final Acceptance - The Final Acceptance will take place when the final condition of the completed work is verified or confirmed.
Deliverable 6.4	System Support
Purpose	To provide Sasria with ongoing system support for the first three years the IFRS17 Solution is in production. Services are to include troubleshooting (full support) and problem resolution; assisting with software and hardware upgrades; reporting support and developing and implementing enhancements as requested by Sasria.
Content	Support services as defined in a Service Level Agreement.

3.16 Expected inputs from bidder

- Full solution architecture
- Infrastructure requirements Where infrastructure configuration is required, the service implementer will have to work closely with the Sasria team to ensure that the necessary configuration takes place.
- High level profiles of the implementation team.
- Implementation methodology and required resources (the technical and support project team).

3.17 Contract Duration

The appointed service providers will be required to start immediately after signing the contract and provide the required services for a period of 36 months.

Part 4 - Financial Proposal

- 1 Bidders are required to provide a detailed and comprehensive price proposal i.e. all costs associated the bidder's proposal must be clearly specified and included in the Total Bid Price.
- 2 All prices must be VAT exclusive and must be quoted in South African Rand (ZAR).

Is the proposed bid price linked to the exchange rate?	Yes	No
If yes, the bidder must indicate CLEARLY which portion of the bid price is lin exchange rate:	ked to	the

3

Payments will be linked to specified deliverables after such deliverables	Comply	Not Comply
have been approved by Sasria.		

4

Sasria reserves the right to consider the guidelines on consultancy rates as	1 7	Not Comply
set out in the National Treasury Instruction 03 of 2017/2018: Cost		
Containment Measures, where relevant.		
The bidder must indicate if their proposed rates are in line with the provisions of the referenced National Treasury Instruction: Cost Containment		
Measures.		
Substantiate / Comments		

5 PRICING MODEL

5.1 Software Licences

Description		Number of Licenses	Cost per license (Vat Excl.)	Total Cost (VAT Excl.)
	Year 1	10		
Licenses	Year 2	10		
	Year 3	10		
S				

Note: The price proposal must be inclusive of all software related costs. The bidder must provide a detailed breakdown of all elements which make up the cost of the proposed software e.g. software license structure, services included in the license, etc.

5.2 Implementation Costs

Deliverable 1: Develop System Design Deliverable 2: Configure the IFRS 17 Solution Configuration Customisation Deliverable 3: Perform Testing Test Plan & Scripts Perform Software Testing Volume/stress testing report Tested non-functional requirements Deliverable 4: Develop Reports, Queries and Analytics Standard reports Standard queries Dashboards Deliverable 5: Provide go-live support and stabilisation services Go-live and stabilisation plan Business user manual Production support plan Stabilisation services System support Deliverable 6: Integration Please see Annexure E for integration requirements. Other Costs (if applicable) Disbursements	Deliverables	Resource(s)	Rate/ Hour per resource	Number of hours	Total Cost (VAT Excl.)
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System support Deliverable 6: Integration Please see Annexure E for integration requirements. Other Costs (if applicable) Disbursements					
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Disbursements	Other Costs (if applicable)				<u> </u>
	Tillo: Occio (ii applicable)	'			
	Disbursements	<u> </u>		<u> </u>	
Sub-Total (5.2) (VAT Excl.)		1.)			

5.3 Post-Implementation Support

Sasria requires system support and maintenance on an on-going basis. The hours given below are an estimate for costing purposes. Support services will be required on a need basis and billed on actual hours used in a month.

Activity/ Deliverable		Estimated Number of hours	Rate per hour (VAT Excl.)	Annual Cost (VAT Excl.)
Doct implementation	Year 1	1920		
Post-implementation	Year 2	1600		
support	Year 3	1200		
Sub-Total (5.3) (VAT Ex	(cl.)			

5.4 Training

Activity/ Deliverable	Resources to be trained	Number of trainees	Rate per hour (VAT Excl.)	Annual Cost (VAT Excl.)
	End-users	8		
Training	Administrators	2		
Sub-Total (5.3) (VAT Excl.)				

NB: Training to include training strategy and knowledge sharing.

5.5 Total Bid Price

Activity/ Deliverable	Amount
Sub-Total (5.1) (VAT Excl.)	
Sub-Total (5.2) (VAT Excl.)	
Sub-Total (5.3) (VAT Excl.)	
Sub-Total (5.4) (VAT Excl.)	
Total Bid Price (VAT Excl.)	

	Price Declaration Form
Dear Sir,	
· ·	e requirements of this RFP No. 2022/18, and its related conditions, work an IFRS 17 Compliance Solution as outlined in the scope of work
R	(Excluding VAT)
In words	
R	(Excluding VAT)
•	activities associated with the scope of work, as called for in the RFI I incur no additional costs whatsoever, over and above this amount i uired services.
•	or acceptance for a period of 150 days from the date of submission on final acceptance of our offer, we will commence the scope of wor
We understand that you are not bound we have incurred in connection with programme that the programme is the connection of the programme that you are not bound as the	to accept the lowest or any offer, and that we must bear all costs which reparing and submitting this bid.
persons, other than the persons to wh	uring which this bid remains open for acceptance, not to divulge to any nom the bid is submitted, any information relating to the submission of the submission of this bid.
SIGNED	DATE
(Print name of signatory) Designation	
FOR AND ON BEHALF OF:	COMPANY NAME Tel No

Fax No Cell No

Part 5: Qualification and Evaluation Criteria

3.18 Evaluation of proposals

The purpose of the RFP is to obtain a complete set of salient information pertaining to the bidding parties. The proposals will accordingly be used to evaluate whether, at Sasria's discretion, an interested party qualifies to proceed to the next stage of this procurement process. All bidding parties will be advised in writing of Sasria's decision, which will be final. No correspondence will be entered into pertaining to the evaluation process, the decisions taken and reasons thereof.

3.19 Evaluation Criteria

1.1.6. Level 1- Governance Verification

The evaluation during this stage is to review bid responses for purposes of assessing compliance with RFP requirements, which requirements include the following:

- Proof of registration with CSD confirming tax compliance status as referenced in Part 2 above.
- o Valid B-BBEE verification as referenced in Part 2 above.
- Duly completed Standard Bidding Documents and other requirements, in line with Part 6 of this RFP.
- Technical Proposal in line with the Technical Evaluation Criteria in Part 5 of this RFP document
- o Financial/ Price Proposal in line with Part 4 of this RFP document

Note: Failure to comply with the requirements assessed in Level 1 (governance), may lead to disqualification of bids.

1.1.7. Level 2- Technical Evaluation

The evaluation during this level is based on technical criteria (Functionality). The technical evaluation will be conducted in 2 phases, as follows:

Phase 1 - Technical Evaluation Criteria

The bidder's proposal should respond comprehensively to the technical evaluation criteria. The technical evaluation criteria is set out below:

Item	Criteria	Points
	The bidder must specify how Sasria's business requirements will be met in Annexure E (Requirements List). The proposal must also	
	include the full details of the solution capabilities. The points will be allocated as follows:	
1	5 = 40 points equivalent to (100 %)	40
	4 = 32 points equivalent to (80 %)	
	3= 28 points equivalent to (70%)	
	2= 12 points equivalent to (30 %)	
	1= 0 points equivalent to (0%)	

Item	Criteria	Points
2	 The bidder must provide the detailed project approach document clarifying the implementation approach and specify the below. Complete Annexure F (IFRS17 Solution - PAD) Detailed PAD completed, bidder demonstrates understanding of the project deliverables and provided a practical project plan and management strategies above expectation = 20 points Detailed PAD completed, bidder demonstrates understanding of the project deliverables and provided a practical project plan and management strategies = 15 points Detailed PAD completed, bidder demonstrates limited understanding of the project deliverables and provided a practical project plan and management strategies = 10 points PAD partially completed, bidder demonstrates limited understanding of the project deliverables and provided a practical project plan = 5 points Project approach document not submitted = 0 points 	20
3	The bidder must have proven experience in the implementation of the IFRS17 Solution The bidder must provide reference letters from clients where they have implemented the IFRS17 solution. Letters must be on the client's letterhead, signed and include a contactable telephone number and Sasria will contact these companies for reference. • More than 2 letters = 5 points • 2 letters = 3.5 points • 1 letter = 2 points • No letter = 0 points	5
4	Lead Service Provider The bidder must have provided lead services in designing and implementing the IFRS17 Solution for at least 1 organisation of comparable size and complexity to Sasria within the last three years. Complete Annexure D (Bidder's Experience) Scoring guideline: Bidder has 3 or more years' experience in designing and implementing IFRS 17 Solution for at least 1 organisation = 5 Bidder has 2 years' experience in designing and implementing IFRS 17 Solution for at least 1 organisation = 3.5 Bidder has 1 year experience in designing and implementing IFRS 17 Solution for at least 1 organisation = 2 Bidder has no experience in designing and implementing IFRS 17 Solution for at least 1 organisation = 0	5
	Total	70

Note: ONLY bidders that achieved a minimum score of 49 points in Phase 1 of the technical criteria, will progress to Phase 2 of the technical evaluation criteria i.e. Demonstrations

Commented [SM1]: What informs this minimum score?

Commented [DM2R1]: It's 70% of the Phase 1 Points.

Phase 2 - Solution Demonstration

Item	Criteria	Points
	The proposed solution must demonstrate the capabilities for supporting/enabling the IFRS17 requirement.	
1	Significantly exceeds requirements; "best in class" = Outstanding: 30 Meets and exceeds expectation = Excellent: 24 Meets expectation = Good: 21 Expectation slightly met = Fair: 10 Expectation not met: 5	30
Total		30

Note: Bidders that achieved a minimum score of 70 points in (phase 1 + phase 2 points) will progress to this level (level 3) and will be evaluated in accordance with the preference point system.

1.1.8. Level 3 – Preference Point System

Bidders that achieved a minimum score of 70 points in technical evaluation (Level 2) will progress to this level (level 3) and will be evaluated in accordance with the preference point system in line with PPPF Act and Procurement Policy of Sasria.

The following preference points system will be used for this tender:

CRITERIA	POINTS
Price	80
B-BBEE	20
TOTAL	100 points

Part 6 – Required Documents

STANDARD BIDDING DOCUMENTS

In addition to the Annexures listed below, the following documents must be completed, signed and submitted together with the bid response:

- Invitation to Bid (SBD 1);
- Declaration of Interest (SBD 4);

Note: Failure to submit these documents may lead to disqualification of the bid.

MEMORANDUM OF AGREEMENT

Entered into between:

Sasria SOC Ltd

A company duly incorporated under the laws of *Republic of South Africa*, having its main place of business at 36 Fricker Road, Illovo, Sandton Johannesburg, with registration number: 1979/000287/06

(Hereinafter referred to as "the Discloser")

	And
A company duly incorporated under the laws	of Republic of South Africa, having its main
place of business	
at	, with
registration number:	
(Hereinafter referre	d to as "the Recipient")

PREAMBLE

Wherea s	the	Discloser	will	disclose	certain	confidential	information	to	the	Recipient,	for
purposes											

of_____

____;

And whereas the Recipient wishes to receive confidential information on the condition that the Recipient will not disclose the same to any third party or make use thereof in any manner except as set out below.

The Discloser and the Recipient hereby agree to the following:

1. Definitions

Unless the contrary is clearly indicated, the following words and/or phrases, when used in this Agreement, shall have the following meaning:

- 1.1 "Agreement" shall mean this written document together with all written appendices, annexures, exhibits or amendments attached to it from time to time:
- **1.2** "Commencement Date" shall mean the date of last signature of this agreement;
- 1.3 "Confidential Information" shall mean all information which:
- 1.3.1 pertains to the Disclosing Purpose, disclosed, revealed or exchanged by the Discloser to the Recipient, and which pertains to, but is not limited to all intellectual property rights, all trade secrets, all agreements (whether in writing or not) which exist at the time of revealing the content thereof to the Recipient, the content of all possible future agreements which the Discloser intends to enter into with any other party, all knowledge obtained by way of research and development, irrespective of whether the aforementioned information that is revealed is applicable to technical, business or financial aspects of the Discloser; and/or
- 1.3.2 any information of whatever nature, which has been or may be submitted by the Discloser to the Recipient, whether in writing or in electronic form or pursuant to discussions between the Parties, or which can be obtained by

examination, testing, visual inspection or analysis, including, without

limitation, business or financial data, know-how, formulae, processes, specifications, sample reports, models, customer lists, computer software, inventions or ideas; and/or

- **1.3.3** Any dispute between the Parties resulting from this Agreement; and/or
- 1.3.4 Any fault or defect in any aspect of the business of the Discloser, irrespective of whether the Discloser knows about such a fault or defect;
- **1.4** "Notice" shall mean a written document;
- 1.5 "Parties" shall mean both the Discloser (Sasria SOC Ltd) and the Recipient.
- **1.6** "Board" shall mean Board of Directors of the Discloser.

2. Obligations of the Recipient

The Recipient shall:

2.1	use the	confidential	information	disclosed	to i	t solely	for the	purpos	ses of
							and	for no	othe
	purpose	whatsoever	("Disclosing	Purpose");					

- **2.2** treat and safeguard the Confidential Information as private and confidential;
- 2.3 ensure proper and secure storage of all Confidential Information;
- 2.4 not at any time without the prior written consent of the Discloser or another employee of the disclosure from which he received the information,
- 2.4.1 disclose or reveal to any person or party either the fact that discussions or negotiations are taking, or have taken place between the Board, employee and another employee or the content of any such discussions or other facts relating to the Disclosing Purpose, except where required by law or any governmental, or regulatory body;
- 2.5 not create the impression with or lead any third party to interpret or construe any
- condition contained in this Agreement, that this Agreement is an Agency Agreement and/or Partnership Agreement and/or a Joint Venture and/or any other similar arrangement;
 - 2.6 not allege that this Agreement grants it, either directly, or by implication, or by estoppel or otherwise a license under any patent or patent application, or that

it is entitled to utilize the Confidential Information in any way contrary to the stipulations contained in this Agreement;

2.7 on termination of this Agreement act with the Confidential Information in accordance with a Notice delivered to it by the Discloser and if no such Notice was delivered, the Recipient shall destroy the Confidential Information in a similar manner to which it would destroy information that it would consider to be its own Confidential Information.

3. Obligations of the Discloser

Subject to clause 2, the Discloser shall:

- 3.1 disclose to the Recipient, in writing any relevant information in their possession or under their care; and
- 3.2 furnish the Recipient at least 7 (seven) calendar days prior to this Agreement being terminated, for whatever reason, with a Notice instructing the Recipient about what it should do with the Confidential Information once the Agreement has been terminated.

4. Exclusions

The provisions of **Clause 3** above will not apply to any Confidential Information which:

- 4.1 is at the time of disclosure to the Recipient, within the public domain and could be obtained by any person with no more than reasonable diligence;
- 4.2 come into the public domain and could be obtained after such disclosure, otherwise than by reason of a breach of any of the undertakings contained in this Agreement;
- 4.3 is subsequently provided to the Recipient by a person who has not obtained such
 - information from the Discloser, provided that, in any such case, such information was not obtained illegally or disclosed by any person in breach of any undertaking or duty as to confidentiality whether expressed or implied;
- **4.4** is disclosed with the written approval of the Discloser;
- 4.5 is or becomes available to a third party from the Discloser on an unrestricted basis;
- 4.6 is obliged to be reproduced under an order of court or government agency of

competent jurisdiction.

5. Commencement

This Agreement shall commence on the Commencement Date.

6. Cancellation

6.1 The Agreement shall not terminate automatically. Either party must be able to terminate on written notice to the other party once the Disclosing Purpose is completed. The obligations of confidentiality under this Agreement shall continue to apply after assignment or termination of this Agreement.

6.2 The Parties further agree that either Party shall have the right at any time to give notice in writing to terminate this Agreement forthwith in the event of a material breach of any of the terms and conditions of the Agreement. If the breach in question is one which can effectively be remedied, the Parties shall endeavour to jointly try to remedy such breach, failing which, the Agreement shall be terminated.

7. Interpretation

7.1 The clause headings in this Agreement have been inserted for convenience only and will not be taken into consideration in the interpretation of this Agreement;

7.2 Any reference in this Agreement to the singular includes the plural and *vice*

7.3 Any reference in this Agreement to natural persons includes legal persons and references to any gender include references to the other genders and vice versa.

8. Dispute Resolution

A dispute concerning or arising out of this Agreement exists once a party notifies the others in writing of the nature of the dispute and requires it to be resolved under this clause. The parties must refer any dispute to be resolved by -

· negotiation; failing which

· mediation; failing which

arbitration

- **8.2** Within ten (10) Business Days of notification, the parties must seek an amicable resolution to the dispute by referring it to designated and authorized representatives of each of the parties to negotiate and resolve it by the parties signing an agreement resolving it within fifteen (15) Business Days
- **8.3** If negotiation fails, the parties must refer the dispute for resolution by mediation under the rules of the Arbitration Foundation of Southern Africa (or its successor or body nominated in writing by it in its stead)("AFSA").
- **8.4** If mediation fails, the parties must refer the dispute within fifteen (15) Business Days for resolution by arbitration (including any appeal against the arbitrator's decision) by one arbitrator (appointed by agreement between the parties) as an expedited arbitration in Sandton under the then current rules for expedited arbitration of AFSA.
- **8.5** If the parties cannot agree on any arbitrator within a period of ten Business Days after the referral, the arbitrator will be appointed by the Secretariat of AFSA.
- **8.6** The periods for negotiation or mediation may be shortened or lengthened by written agreement between the parties.
- 8.7 This clause will not preclude any party from access to an appropriate court of law for interim relief in respect of urgent matters by way of an interdict, or mandamus pending finalisation of this dispute resolution process, for which purpose the parties irrevocably submit to the jurisdiction of a division of the High Court of the Republic of South Africa.
- **8.8** This clause is a separate, divisible agreement from the rest of this Agreement and must remain in effect even if the Agreement terminates, is nullified, or cancelled for any reason or cause.

9. Domicilium and Notices

The Parties elect the following addresses as their respective *domicilium citandi et executandi,* at which all notices and other communications must be delivered for the purposes of this Agreement:

9.1	Discloser:		
9.1.1	by hand at 36 Fricker Road, Illovo, Sandton, Johannesburg		
	Marked for the attention of:		
9.1.2	by post at: P.O. Box 653367, Benmore, 2010		
	Marked for the attention of		
9.1.3 by telefax at (011) 447 8624			

	Marked for the attention of
9.2 Re	cipient:
9.2.1	by hand at
9.2.2	by post to:
	Marked for the attention of:
9.2.3	by telefax atMarked for the attention of:

- **9.3** Any notice or communication required or permitted to be given in terms of this agreement shall only be valid and effective if it is in writing.
- 9.4 Any notice addressed to either of the Parties and contained in a correctly addressed envelope and sent by registered post to it at its chosen address or delivered by hand at its chosen address to a responsible person on any day of the week between 09h00 and 16h00, excluding Saturdays, Sundays and South African public holidays, shall be deemed to have been received, unless the contrary is proved, if sent by registered post, on the 14th (fourteenth) calendar day after posting and, in the case of hand delivery, on the day of delivery.
- **9.5** Any notice sent by telefax to either of the Parties at its telefax number shall be deemed, unless the contrary is proved, to have been received:
- 9.5.1 if it is transmitted on any day of the week between 09h00 and 16h00, excluding Saturdays, Sundays and South African public holidays, within 2 (two) hours of transmission:
- 9.5.2 if it is transmitted outside of these times, within 2 (two) hours of the commencement any day of the week between 09h00 and 16h00, excluding Saturdays, Sundays and South African public holidays, after it has been transmitted.

10. Entire Agreement and Variations

10.1 This Agreement constitutes the whole agreement between the Parties and supersedes all prior verbal or written agreements or understandings or representations by or between the Parties regarding the subject matter of this Agreement, and the Parties will not be entitled to rely, in any dispute regarding this Agreement, on any terms, conditions or representations not expressly

- contained in this Agreement.
- **10.2** No variation of or addition to this Agreement will be of any force or effect unless reduced to writing and signed by or on behalf of the Parties.
- 10.3 Neither party to this Agreement has given any warranty or made any representation to the other party, other than any warranty or representation which may be expressly set out in this Agreement.

11. Data Security

11.1. The Recipient shall, at all times, ensure compliance with any local and international laws, regulations, policies or codes that may be enacted from time to time and put in place and maintain sufficient measures, policies and systems to manage and secure against all forms of risk to any information that may be shared or accessed through a computer or any other form of electronic communication pursuant to the Agreement. For purposes of this clause 0,

"Information" shall mean, but not be limited to:

- 11.1.1. all cyber related information, including data; a computer program; output of a computer program; a computer system; article; data message; a computer data storage medium; output of a computer program and output of data;
- 11.1.2. Personal Information as defined in section 1 of the Protection of Personal Information Act No. 4 OF 2013 ("POPIA") read with Section 1 of the Promotion of Access to Information Act No. 2 of 2000; and
- 11.1.3. Any other information that may be shared or accessed pursuant to the Agreement.
- 11.2. The Recipient shall notify the Discloser in writing of any cybercrimes or any suspected cybercrimes in its knowledge and to report such crimes or suspected crimes to the relevant authorities in accordance with applicable laws, within 10 days of becoming aware of such crime or suspected crime.

12. Protection Of Personal Information

- 12.1. For purposes of this clause 112 -
- 12.1.1. the following terms shall bear meanings contemplated in Section 1 of the POPIA: consent; data subject; electronic communication; information officer; operator; person; personal information; processing; record; Regulator; responsible party; special information; as well as any terms derived from these terms.
- 12.1.2. "binding corporate rules" means personal information processing policies, within a group of undertakings, which are adhered to by a responsible party or operator within that group of undertakings when transferring personal information to a responsible party or operator within that same group of undertakings in a foreign country; and

- "group of undertakings" means a controlling undertaking and its controlled undertakings.
- 12.2. The Parties acknowledge and agree that, in relation to personal information that may be processed pursuant to the Agreement, the Discloser is the responsible party and the
 - Recipient is the operator.
- 12.3. The Recipient must process such personal information only with the knowledge or authorisation of the Discloser and treat personal information which comes to its knowledge as confidential and must not disclose it, unless so required by law.
- 12.4. The Recipient must secure the integrity and confidentiality of personal information in its possession or under its control by taking appropriate, reasonable technical and organisational measures to prevent loss of, damage to or unauthorised destruction of personal information and unlawful access to or processing of personal information.
- 12.5. In order to give effect to the obligations set out in this clause 112, the Recipient must take reasonable measures to-
- 12.5.1. identify all reasonably foreseeable internal and external risks to personal information in its possession or under its control;
- 12.5.2. establish and maintain appropriate safeguards against the risks identified;
- 12.5.3. regularly verify that the safeguards are effectively implemented; and
- 12.5.4. ensure that the safeguards are continually updated in response to new risks or deficiencies in previously implemented safeguards.
- 12.6. The Recipient shall have due regard to generally accepted information security practices and procedures which may apply to it generally or be required in terms of specific industry or professional rules and regulations.
- 12.7. The Recipient shall notify the Discloser immediately where there are reasonable grounds to believe that the personal information of a data subject has been accessed or acquired by any unauthorised person.
- 12.8. The Recipient shall appoint an information officer and an appropriate number of deputy information officers as may be required by the POPIA, and must provide the Discloser with the details of such officers, whose responsibilities shall include-
- 12.8.1. the encouragement of compliance, by the Recipient, with the conditions for the lawful processing of personal information;
- 12.8.2. dealing with requests made to the Recipient pursuant to the POPIA;

- 12.8.3. working with the Regulator in relation to investigations conducted under the POPIA;
- 12.8.4. otherwise ensuring compliance by the Recipient with the provisions of the POPIA; and
- 12.8.5. as may be prescribed by the POPIA.
- 12.9. The Recipient shall not transfer personal information about a data subject to a third party who is in a foreign country without Prior written consent of the Discloser. The Discloser will not grant such consent unless-
- 12.9.1. the third party who is the recipient of the information is subject to a law, binding corporate rules or binding agreement which provide an adequate level of protection that-
- 12.9.1.1. effectively upholds principles for reasonable processing of the information that are substantially similar to the conditions for the lawful processing of personal information relating to a data subject who is a natural person and, where applicable, a juristic person; and
- 12.9.1.2. includes provisions, that are substantially similar to this section, relating to the further transfer of personal information from the recipient to third parties who are in a foreign country;
- 12.9.2. the data subject consents to the transfer;
- 12.9.3. the transfer is necessary for the performance of a contract between the data subject and the responsible party, or for the implementation of pre-contractual measures taken in response to the data subject's request;
- 12.9.4. the transfer is necessary for the conclusion or performance of a contract concluded in the interest of the data subject between the responsible party and a third party; or
- 12.9.5. the transfer is for the benefit of the data subject, and-
- 12.9.5.1. it is not reasonably practicable to obtain the consent of the data subject to that transfer; and
- 12.9.5.2. if it were reasonably practicable to obtain such consent, the data subject would be likely to give it.
- 12.10. The Recipient shall process personal information of data subjects in accordance with the conditions for the lawful processing of personal information as contemplated in the POPIA, and shall at all times put sufficient measures in place to ensure compliance with the POPIA, including compliance with any compliance notices and information notices served on the Recipient under the POPIA.

13. Assignment, Cession and Delegation

Neither of the Parties shall be entitled to assign, cede, delegate or transfer any rights, obligations, share or interest acquired in terms of this Agreement, in whole or in part, to any other party or person without the prior written consent of the other, which consent shall not unreasonably be withheld or delayed.

14. Relaxation

No indulgence, leniency or extension of a right, which either of the Parties may have in terms of this Agreement, and which either party ("the grantor") may grant or show to the other party, shall in any way prejudice the grantor, or preclude the grantor from exercising any of the rights that it has derived from this Agreement, or be construed as a waiver by the grantor of that right.

15. Waiver

No waiver on the part of either party to this Agreement of any rights arising from a breach of any provision of this Agreement will constitute a waiver of rights in respect of any subsequent breach of the same or any other provision.

16. Severability

In the event that any of the terms of this Agreement are found to be invalid, unlawful or unenforceable, such terms will be severable from the remaining terms, which will continue to be valid and enforceable.

17. Governing Law

The validity and interpretation of this Agreement will be governed by the laws of the Republic of South Africa.

SIGNATURES

I, the undersigned,	, herewith confirms that my position within
the Recipient is that of	and state that I am duly authorised
to enter into this Agreement, which	I herewith do, on this theday, of,
for and on behalf of the Recipient.	
I, the undersigned,	herewith confirms that my position within the Discloser is

that of Executive Manager: and state that I am duly authorised to enter into
this Agreement, which I herewith do, on this the day, of by
signing this Agreement, for and on behalf of the Discloser.
Signature for and on behalf of Discloser
Signature for and on behalf of Recipient

ANNEXURE B: BIDDER'S DISCLOSURE SBD4

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest1 in the enterprise,

employed by the state?

YES/NO

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2	Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? YES/NO
2.2.1	If so, furnish particulars:
2.3	Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO
2.3.1	If so, furnish particulars:
3 D	ECLARATION
	I, the undersigned, (name) in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:
2.4	
3.1	I have read and I understand the contents of this disclosure;
3.1	I have read and I understand the contents of this disclosure; I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
	I understand that the accompanying bid will be disqualified if this disclosure is found

The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.

3.4

- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder

ANNEXURE C: ACCEPTANCE OF BID CONDITIONS AND BIDDER'S **DETAILS** RFP No: Name of Bidder: Authorised signatory: Name of Authorised Signatory Position of Authorised Signatory By signing above the bidder hereby accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under this RFP. [Note to the Bidder: The Bidder must complete all relevant information set out below.] **CENTRAL SUPPLIER DATABASE (CSD) INFORMATION** Bidders are required to be registered on the Central Supplier Database (CSD) of National Treasury. Failure to submit the requested information may lead to disqualification. Bidders are therefore required to submit as part of this proposal both their CSD supplier number and CSD unique registration reference numbers below: **Supplier Number** Unique registration reference number **BIDDING STRUCTURE** Indicate the type of Bidding Structure by marking with an 'X': **Individual Bidder** Joint Venture/ Consortium **Prime Contractor with Sub Contractors** Other REQUIRED INFORMATION If Individual Bidder: Name of Company Registration Number Vat registration Number Contact Person

Telephone Number

If Individual Bidder:	
Cell phone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	

If Joint Venture or Consortium, indicate the following	
Partner 1	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the contract	
Partner 2	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cell phone Number	
Fax Number	
Email address	
Postal Address	
Physical Address	
Scope of work and the value as a % of the total value of the contract	

If bidder is a Prime Contractor using Sub-contractors, indicate the following:		
Prime Contractor		
Name of Company		
Registration Number		
Vat registration Number		
Contact Person		
Telephone Number		
Cell phone Number		
Fax Number		
Email address		
Postal Address		
Physical Address		
Sub-contractors		
Name of Company		
Company Registration Number		
Vat registration Number		
Contact Person		
Telephone Number		
Cell phone Number		
Fax Number		
Email address		
Postal Address		
Physical Address		
Subcontracted work as a % of the total value of the contract		

ANNEXURE D: SHAREHOLDER INFORMATION

[Note: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

1 Shareholders/ Members

Name of the shareholder	ID Number	Race	Gender	% shares

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

2 Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% shares		
Total Black Shareholding % as per the current and valid B-BBEE Certificate						

ANNEXURE E: BIDDER'S EXPERIENCE AND PROPOSED PROJECT TEAM

[Note: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 3.]

Table (a): Details of the bidder's current and experience to implement, maintain and support an IFRS 17 Compliance Solution.

Client' Name	Project description	Project Cost	Project period (Start and End Dates)	Description of service performed and extent of Bidder's responsibilities	Name, title and telephone contact of client

Table (b): Details of the key personnel of the bidders' proposed team:

Name	Position	Role / Duties in this Project	Relevant Project Experience		
			Project description, Client, Project period	Project Cost	